

June 1, 2021

John Pouley  
State Archaeologist  
Oregon State Historic Preservation Office  
725 Summer Street NE, Suite C  
Salem OR 97301

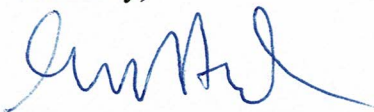
**SUBJECT: Archaeological Permit for the Strong Heights Subdivision Development Project**  
**SHPO Case No.** has not been assigned.

Dear Mr. Pouley:

With this letter, I authorize SWCA Environmental Consultants (SWCA) to conduct cultural resources investigations for the Strong Heights Subdivision Development project on private land, as recommended by the City of Salem.

By authorizing this work, I acknowledge Ward Development's responsibility to provide sufficient funding to complete archaeological survey and testing, monitoring, artifact analysis, preparation of a final report, and formal curation of all artifacts discovered during excavations. SWCA has permission to collect artifacts and other cultural material discovered on private land during the field work for identification and laboratory analysis.

Sincerely,

A handwritten signature in blue ink, appearing to read "Steve Ward", is written over the word "Sincerely,".

Steve Ward, Manager  
Ward Development, LLC  
6998 Chakarun Lane SE  
Salem, OR 97306

cc: Amira Ainis, PhD, RPA, Project Manager, SWCA