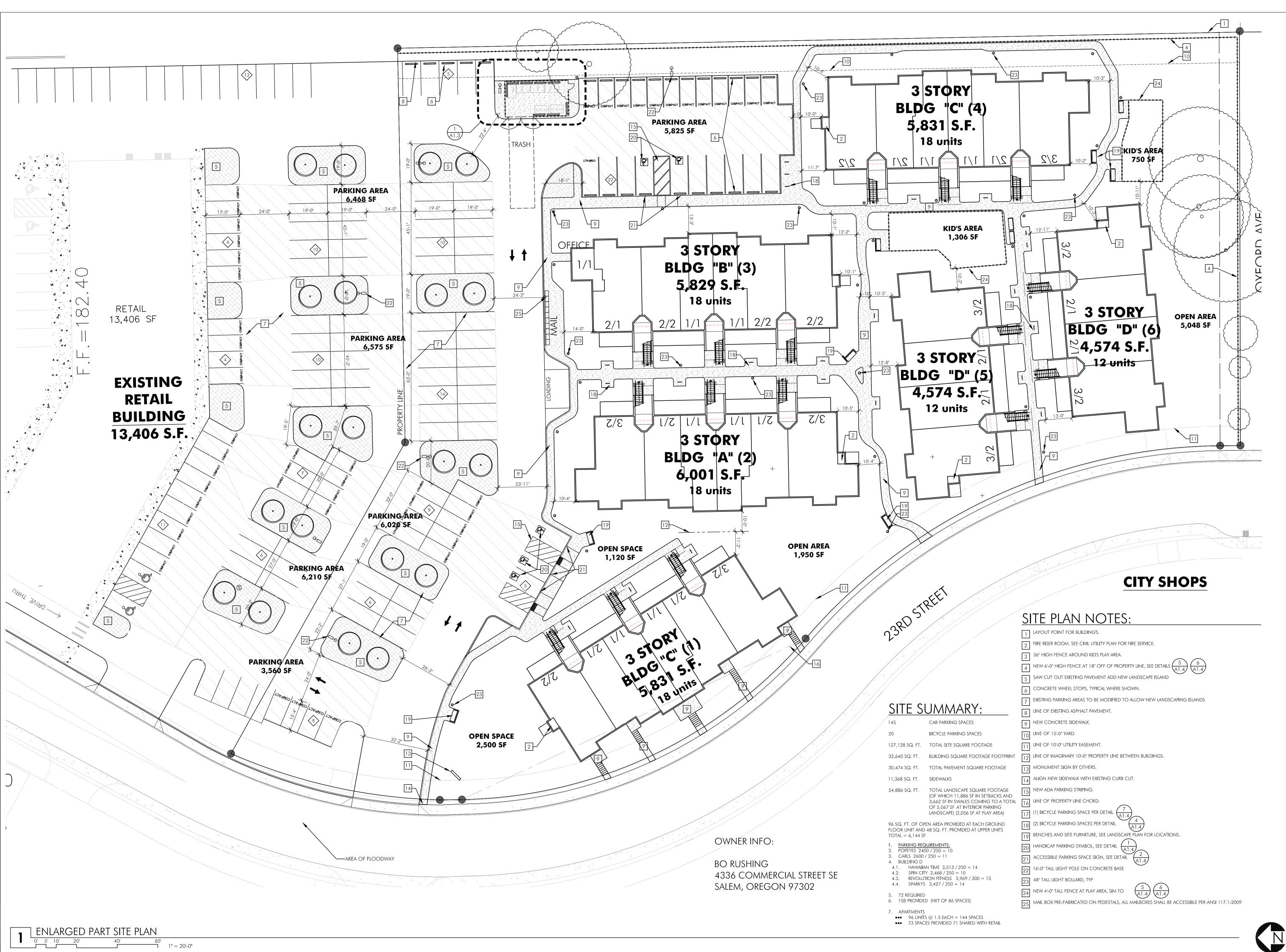


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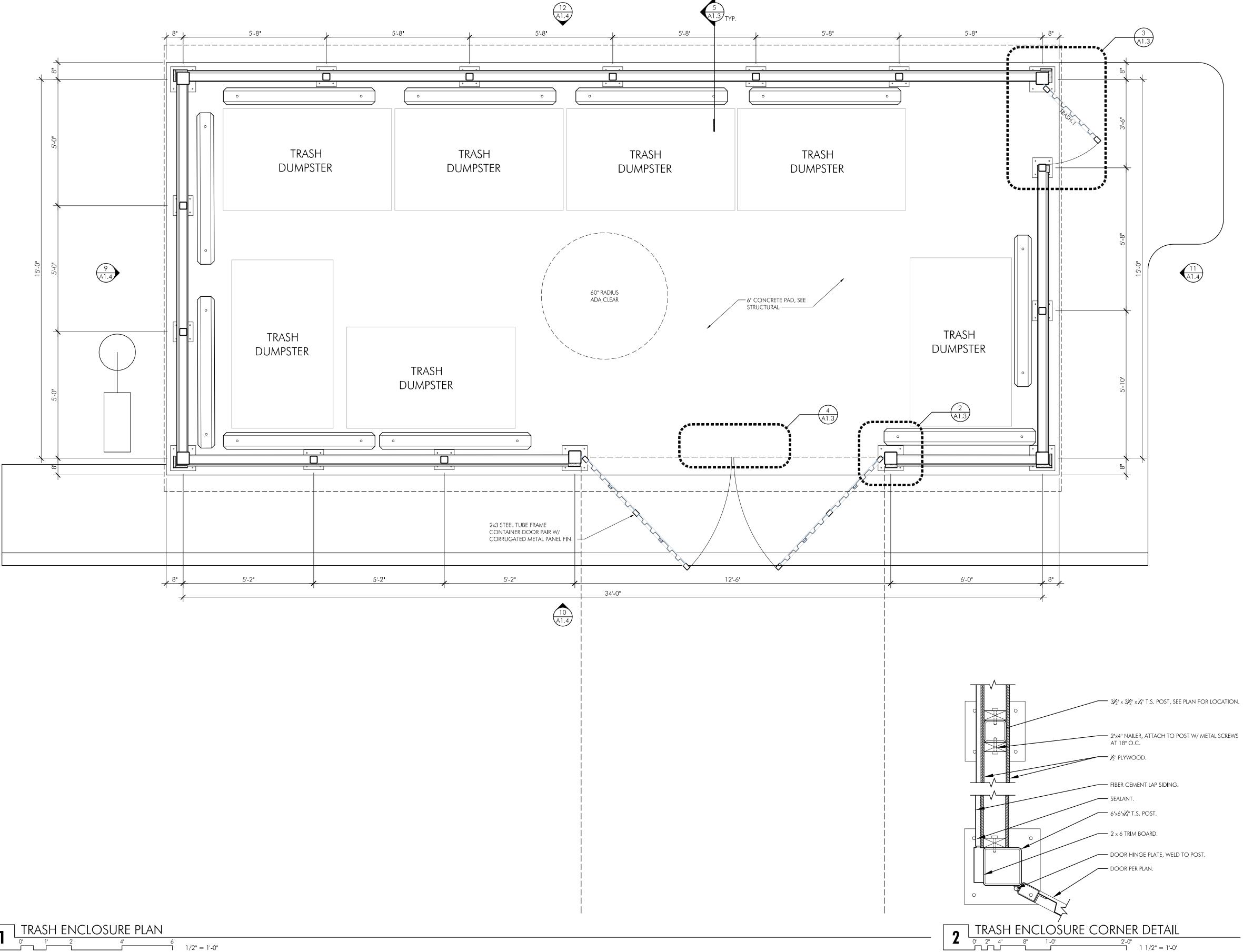


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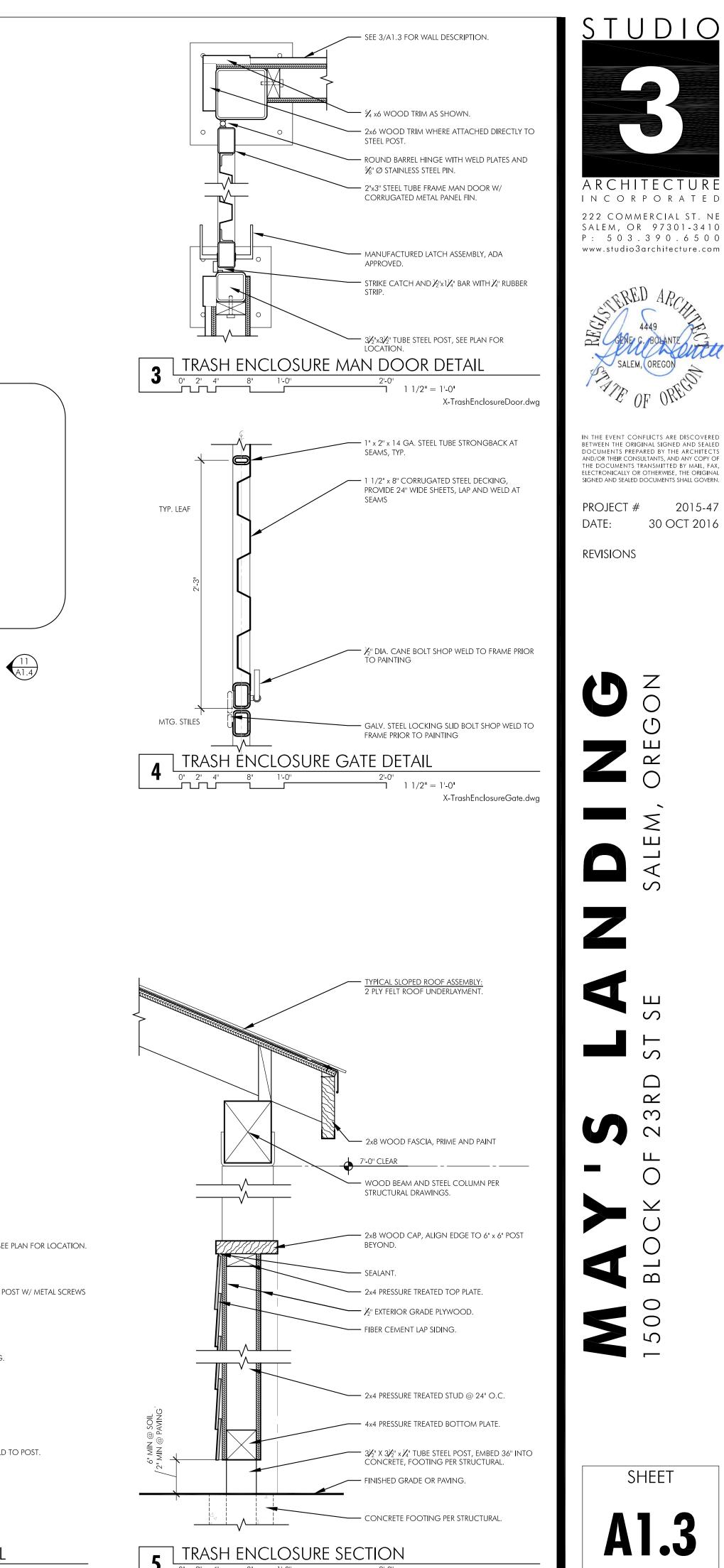
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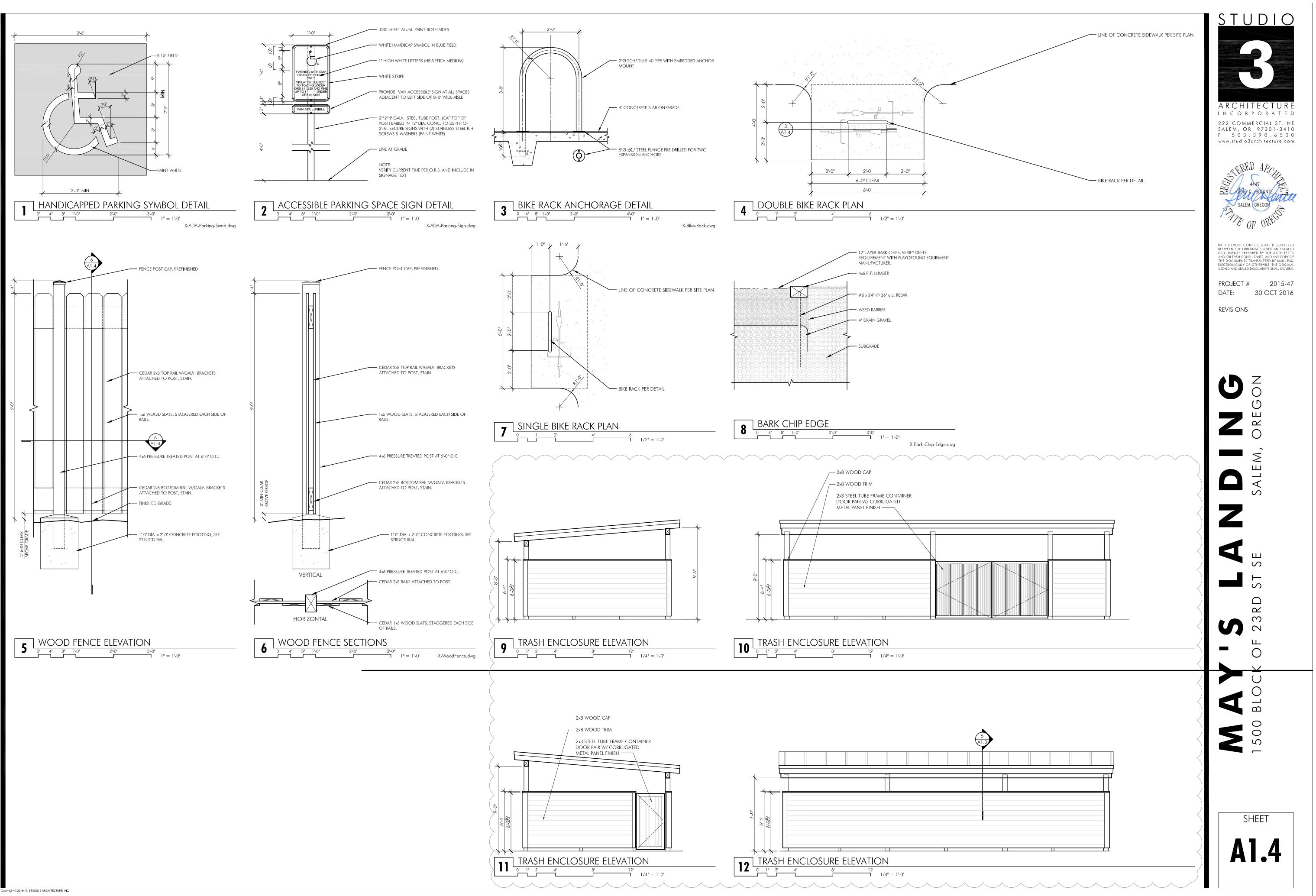
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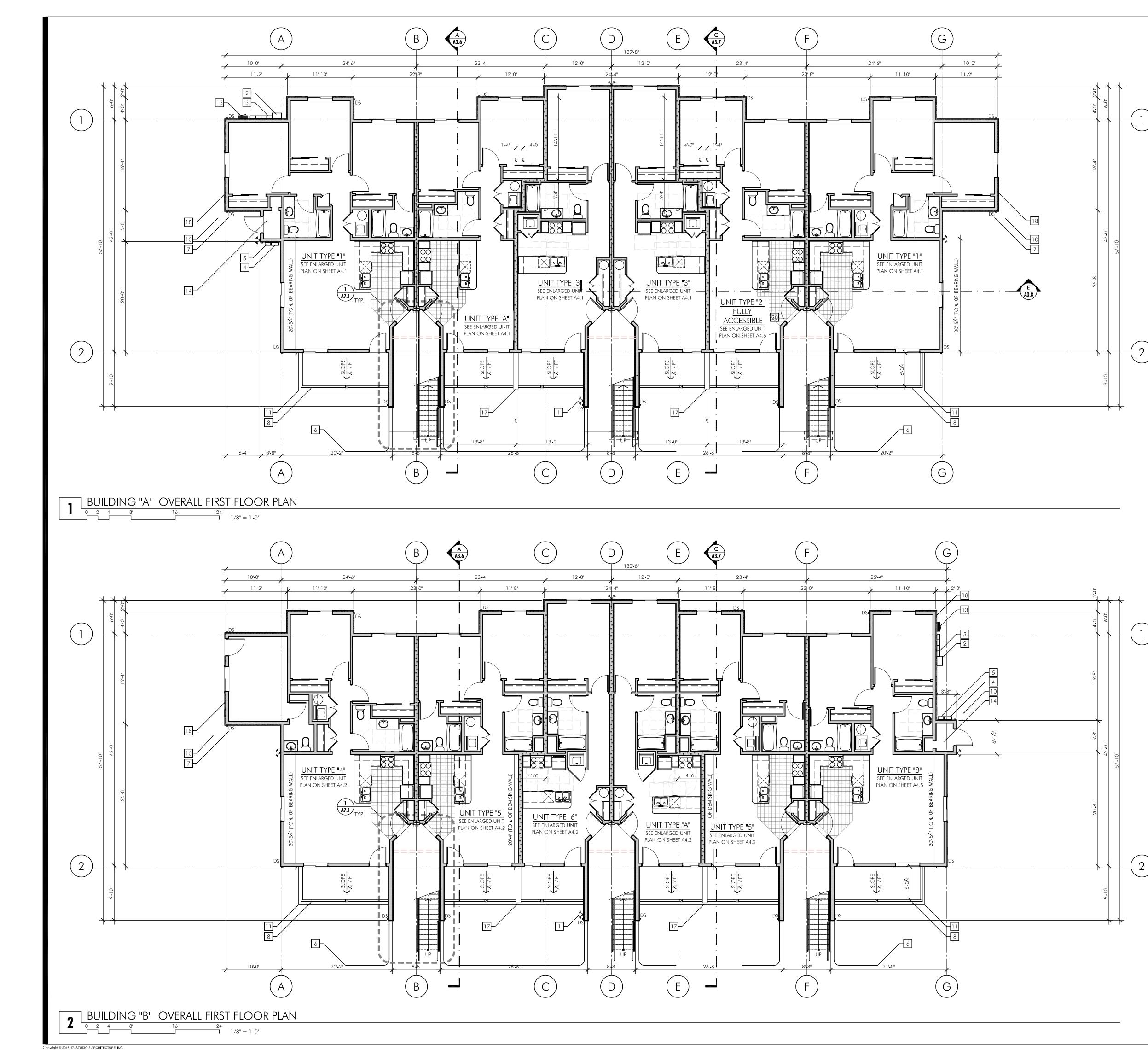
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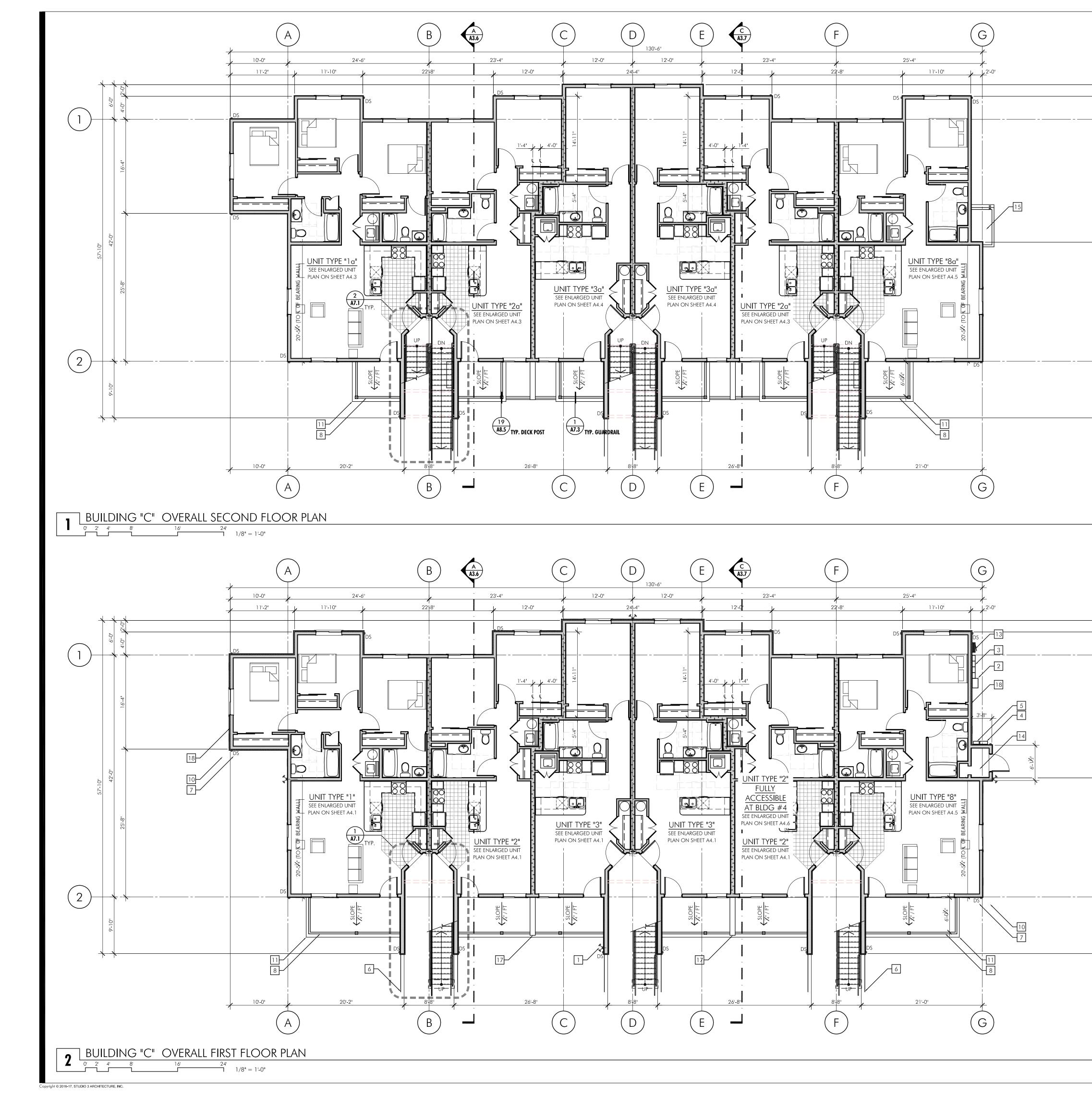
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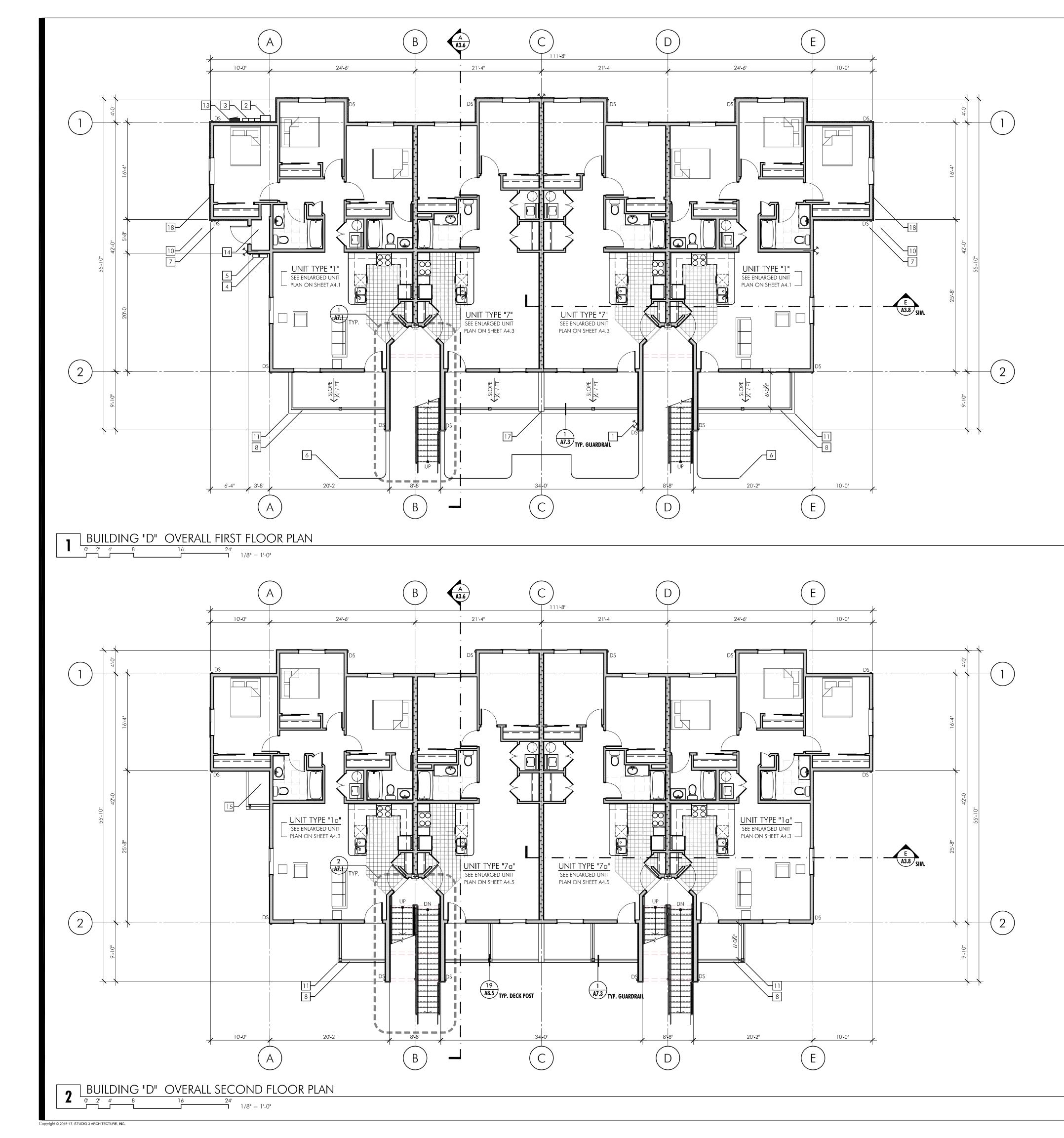


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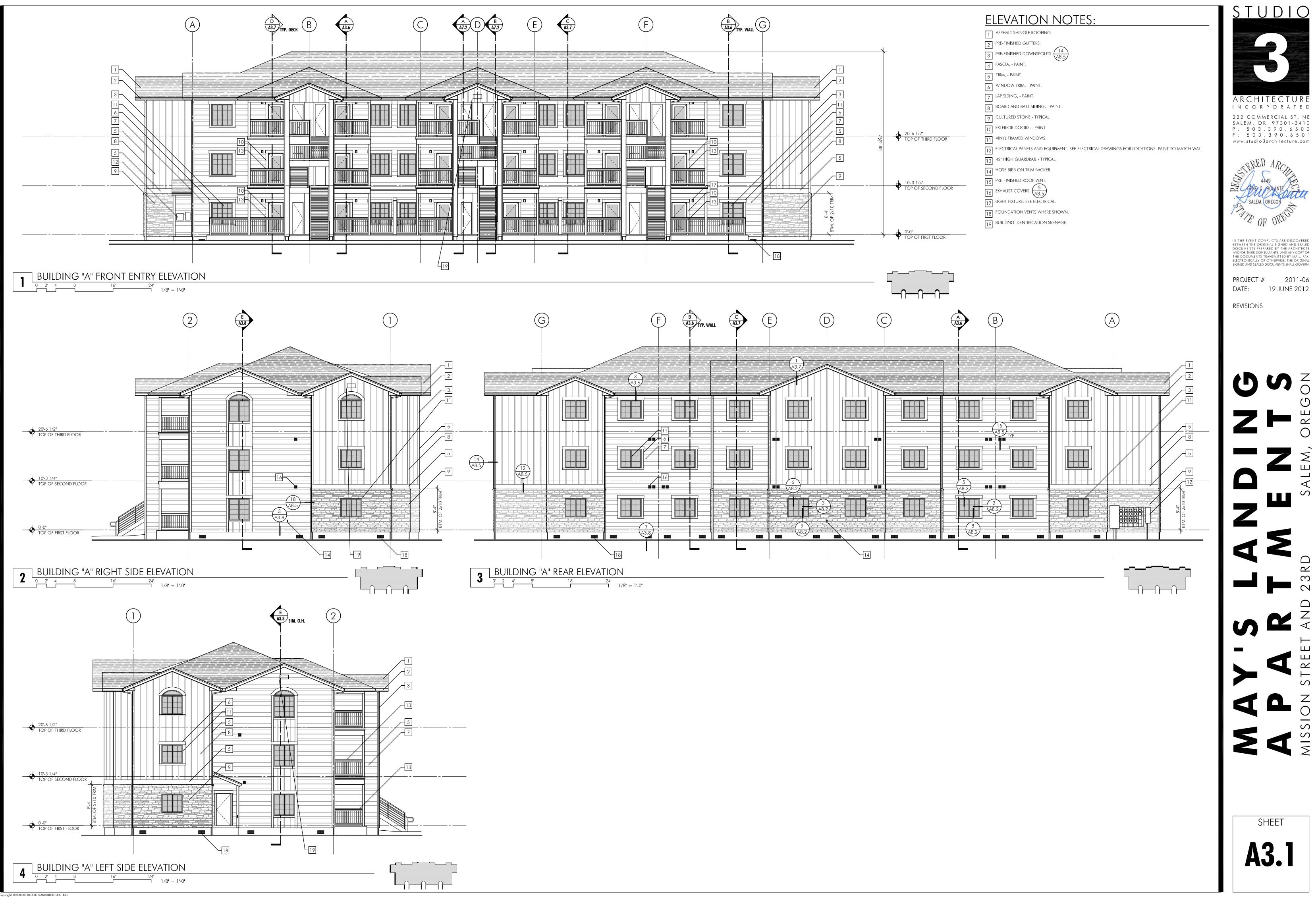
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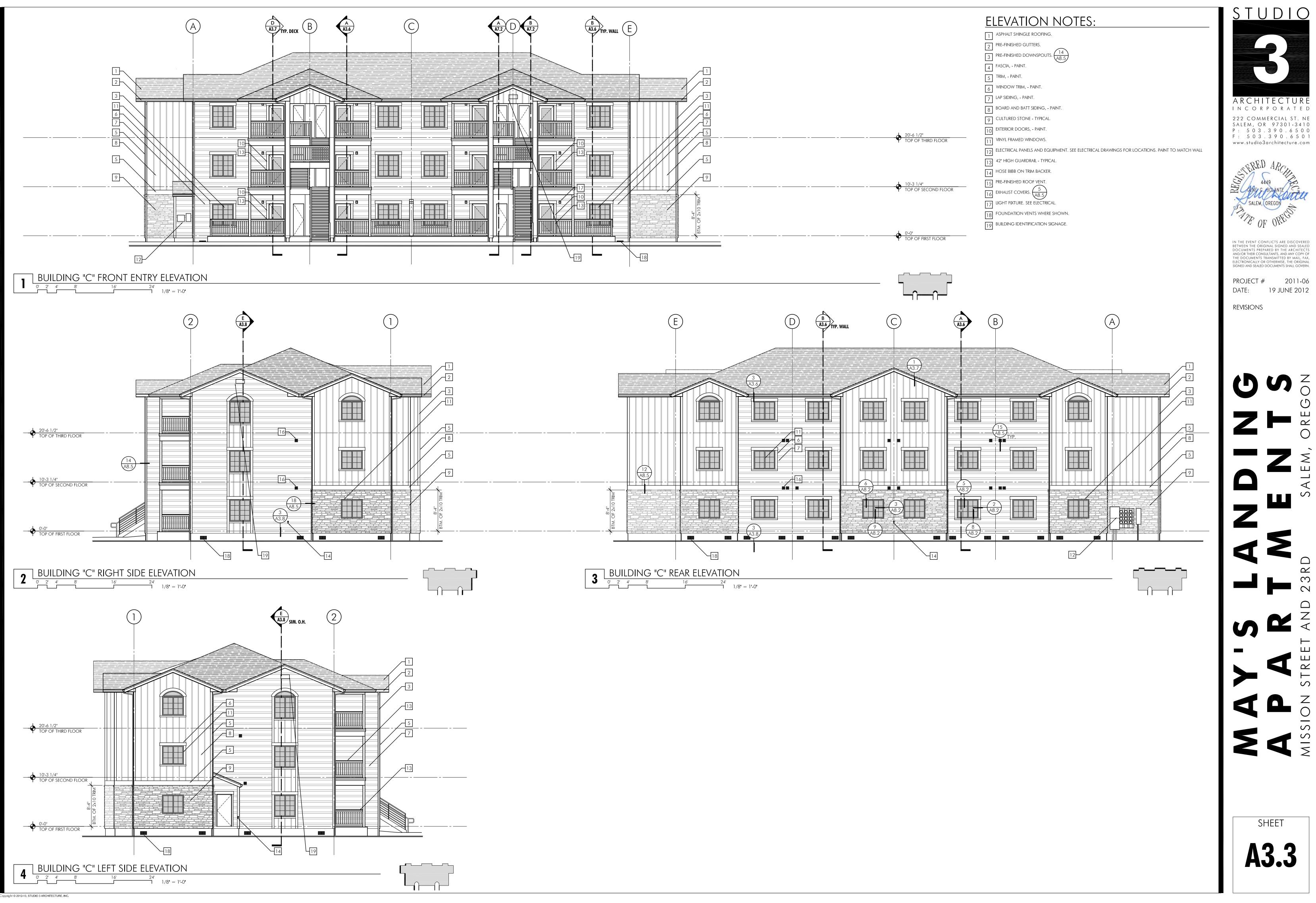
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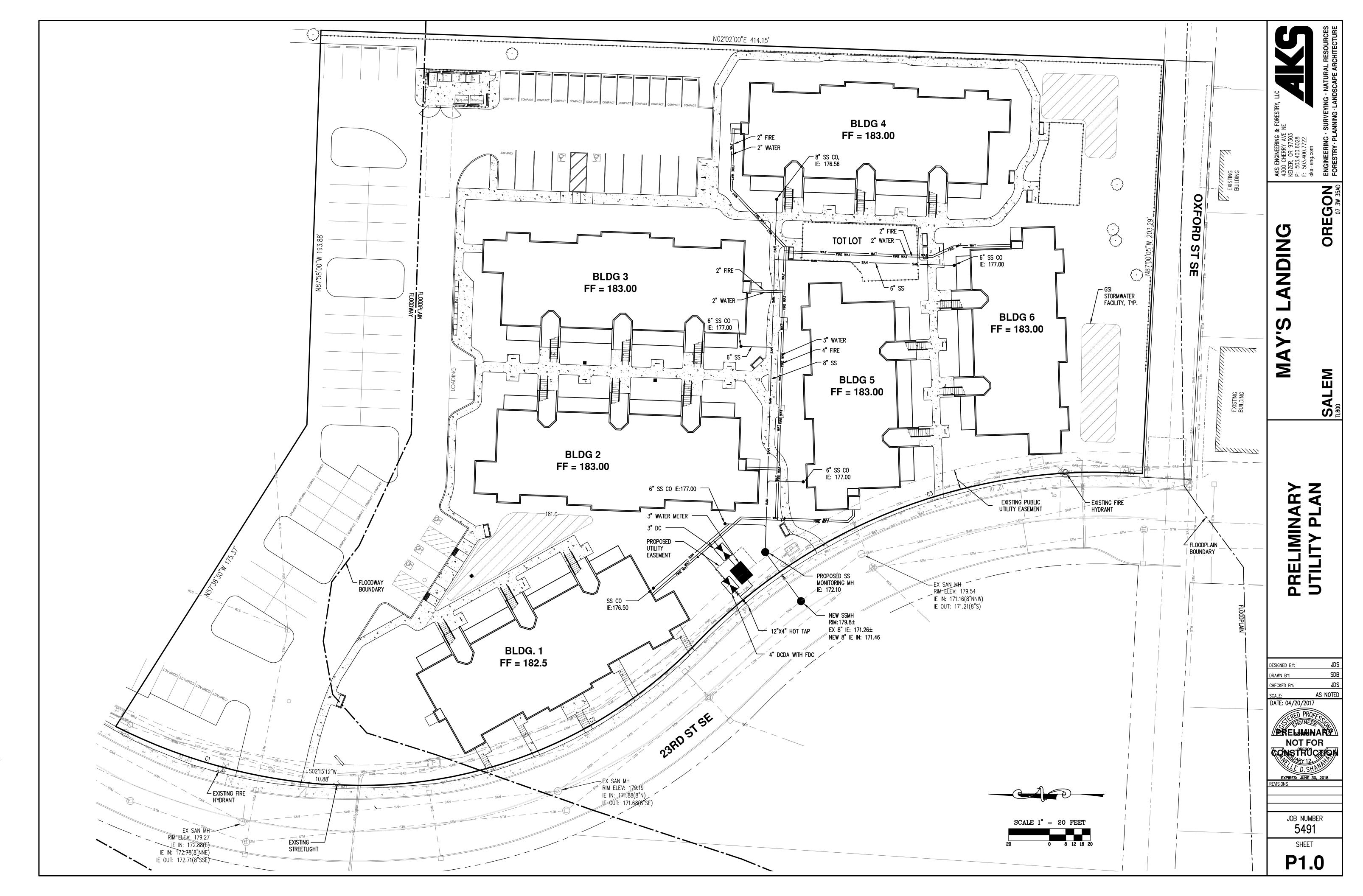




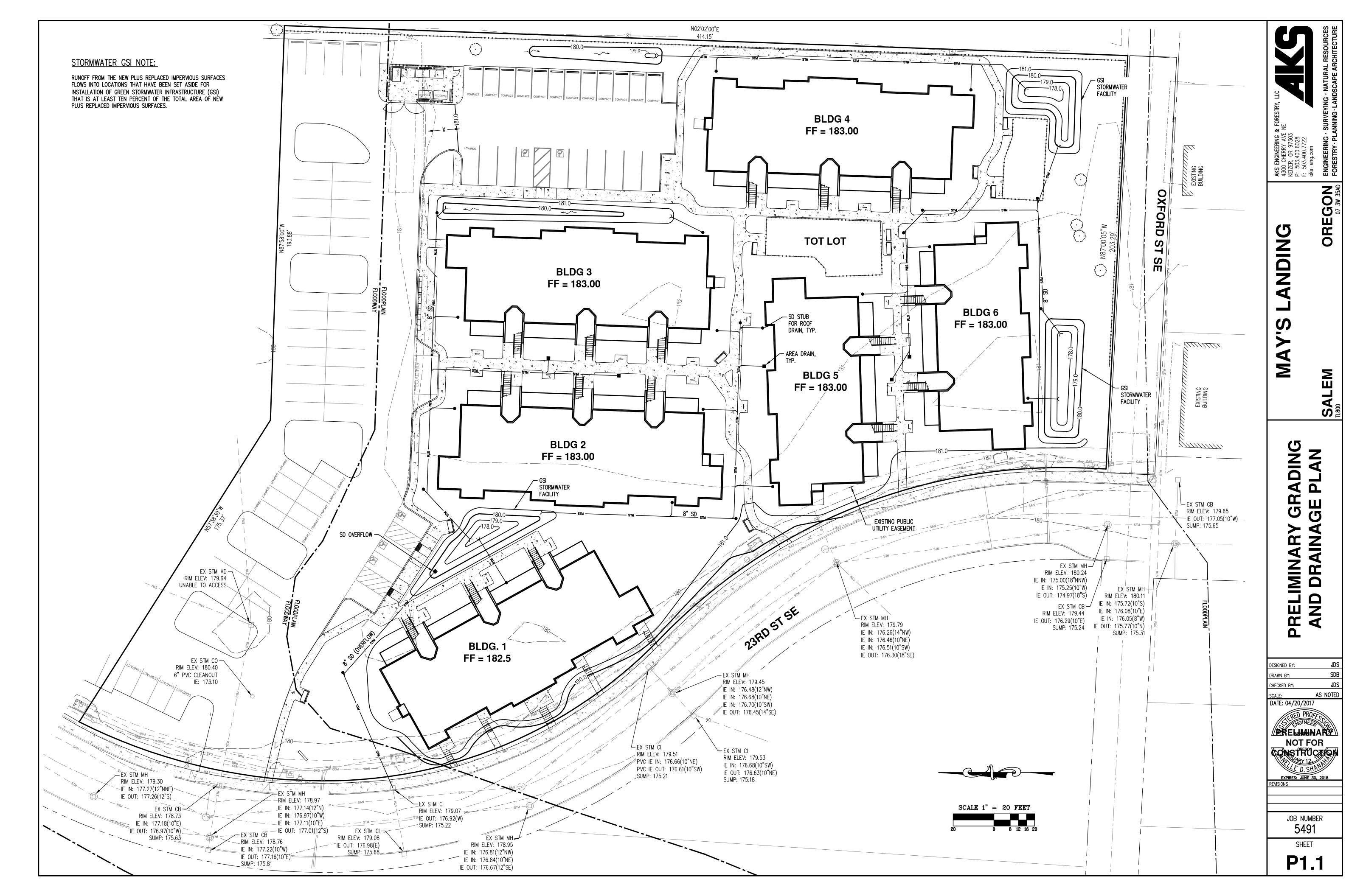








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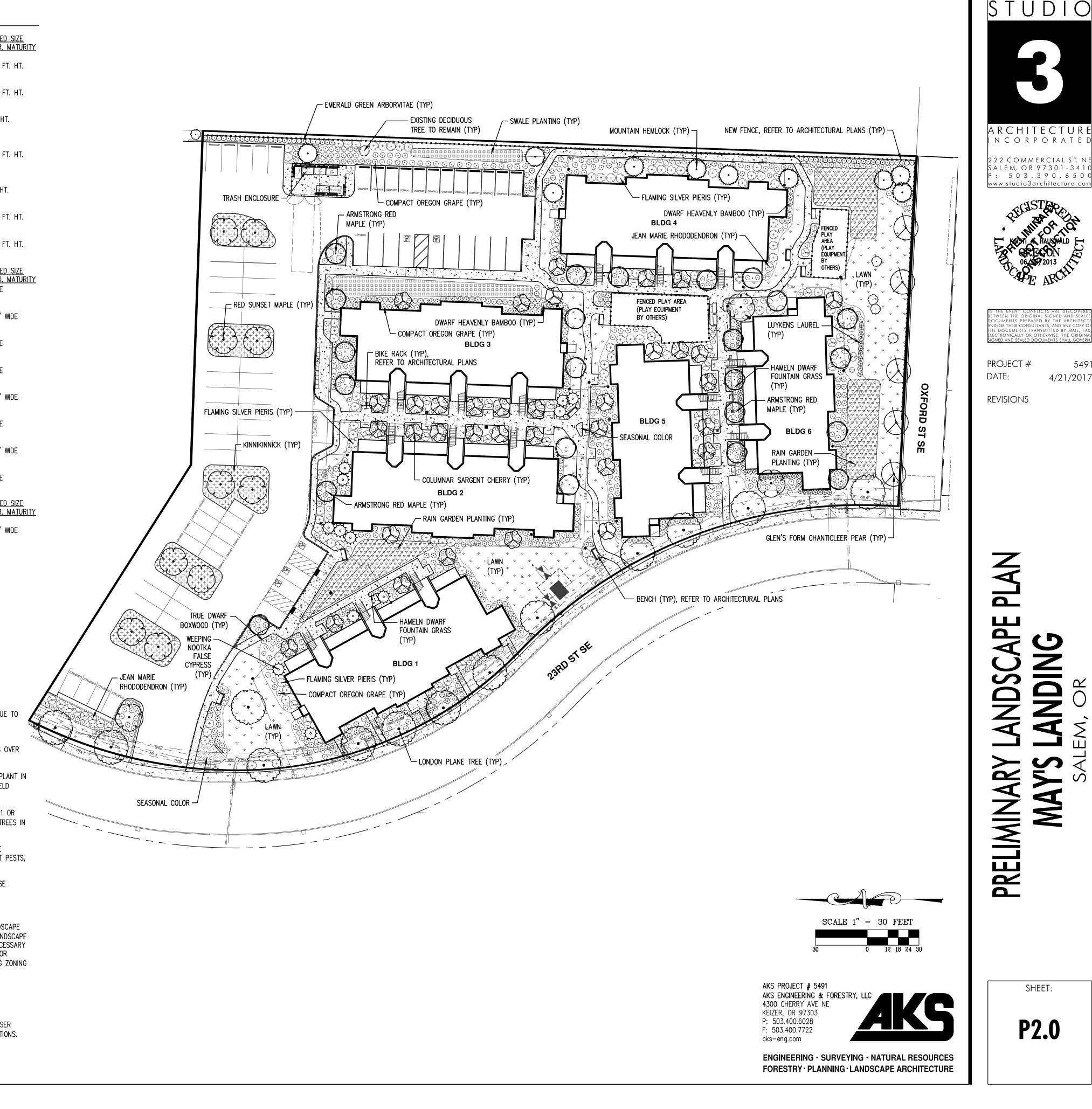
PLANT SCHEDULE							
TREES	QTY	BOTANICAL NAME	COMMON NAME	SIZE/CONTAINER	SPACING	<u>ESTIMATED</u> AT 5 YR. M	
\bigcirc	23	ACER RUBRUM 'ARMSTRONG'	ARMSTRONG RED MAPLE	2" CAL. B&B	AS SHOWN	20'–25' FT.	
$\left\langle \cdot \right\rangle$	13	ACER RUBRUM 'FRANKSRED'	RED SUNSET MAPLE	2" CAL. B&B	AS SHOWN	20'–25' FT.	
	12	CHAMAECYPARIS NOOTKATENSIS 'PENDULA'	WEEPING NOOTKA FALSE CYPRESS	6'-7' HT. B&B	AS SHOWN	20' FT. HT.	
	13	PLATANUS X ACERIFOLIA 'BLOODGOOD'	LONDON PLANE TREE	2" CAL. B&B	AS SHOWN	20'–25' FT.	
$\langle \! \rangle$	35	PRUNUS SARGENTII 'COLUMNARIS'	COLUMNAR SARGENT CHERRY	2" CAL. B&B	AS SHOWN	15' FT. HT.	
\bigcirc	5	PYRUS CALLERYANA 'GLEN'S FORM'	GLEN'S FORM CHANTICLEER PEAR	2" CAL. B&B	AS SHOWN	20'–25' FT.	
(\cdot)	10	TSUGA MERTENSIANA	MOUNTAIN HEMLOCK	6'-7' HT. B&B	AS SHOWN	20'–25' FT.	
<u>SHRUBS</u>	QTY	BOTANICAL NAME	COMMON NAME	SIZE/CONTAINER	<u>SPACING</u>	<u>ESTIMATED</u> AT 5 YR. M	
\odot	42	BUXUS SEMPERVIRENS 'SUFFRUTICOSA'	TRUE DWARF BOXWOOD	2 GAL. CONT.	36" o.c.	24" WIDE	
\odot	329	MAHONIA AQUIFOLIUM 'COMPACTA'	COMPACT OREGON GRAPE	2 GAL. CONT.	36" o.c.	30"-36" WI	
O	265	NANDINA DOMESTICA 'COMPACTA'	DWARF HEAVENLY BAMBOO	2 GAL. CONT.	36" o.c.	36" WIDE	
\odot	268	PENNISETUM ALOPECUROIDES 'HAMELN'	HAMELN DWARF FOUNTAIN GRASS	1 GAL CONT.	30" o.c.	24" WIDE	
(+)	92	PIERIS JAPONICA 'FLAMING SILVER'	FLAMING SILVER PIERIS	3 GAL. CONT.	60" o.c.	36"-42" WI	
\$	55	PRUNUS LAUROCERASUS 'OTTO LUYKEN'	LUYKENS LAUREL	3 GAL. CONT.	36" o.c.	36" WIDE	
$\langle \! \rangle$	57	RHODODENDRON X 'JEAN MARIE'	JEAN MARIE RHODODENDRON	3 GAL CONT.	60" o.c.	42"-48" WI	
\odot	52	THUJA OCCIDENTALIS 'SMARAGD'	EMERALD GREEN ARBORVITAE	6' HT. CONT.	36" o.c.	30" WIDE	
GROUND COVERS	QTY	BOTANICAL NAME	COMMON NAME	SIZE/CONTAINER	<u>SPACING</u>	<u>estimated</u> <u>at 5 yr. m</u>	
++++++ +++++++ +++++++++++++++++++	421	ARCTOSTAPHYLOS UVA-URSI	KINNIKINNICK	1 GAL. CONT.	36" o.c.	36"-48" WI	
	11,927 SF	CUTTER II PERENNIAL RYEGRASS 35%; DASHER III PER WINDWARD CHEWINGS FESCUE 15% APPLY AT A RATE	RTHWEST SUPREME LAWN MIX – SUNMARK SEEDS (OR APPROVED EQUAL) PERENNIAL RYEGRASS 35%; DASHER III PERENNIAL RYEGRASS 35%; GARNET CREEPING RED FESCUE 15%; CHEWINGS FESCUE 15% APPLY AT A RATE OF 8 LBS./1,000 SF OR AS RECOMMENDED BY SUPPLIER. IMILAR SPECIES COMPOSITION ACCEPTABLE AT OWNERS OPTION)				
		RAIN GARDEN PLANTING PER CITY OF SALEM ADMINIS	TRATIVE RULES, DIVISION 004, APPENDIX	В.			

GENERAL NOTES:

1. PLANTS AND PLANTINGS ARE SHOWN TO PORTRAY THE CHARACTER OF THE SITE. PLAN REVISIONS INCLUDING CHANGES TO PLANT SPECIES, SIZES, SPACING, QUANTITIES, ETC., DUE TO PLANT AVAILABILITY OR UNFORESEEN SITE CONDITIONS MAY BE MADE BY THE LANDSCAPE ARCHITECT PRIOR TO INSTALLATION WHERE ALLOWED BY THE CITY OF SALEM'S DESIGN STANDARDS.

SWALE PLANTING PER CITY OF SALEM ADMINISTRATIVE RULES, DIVISION 004, APPENDIX B.

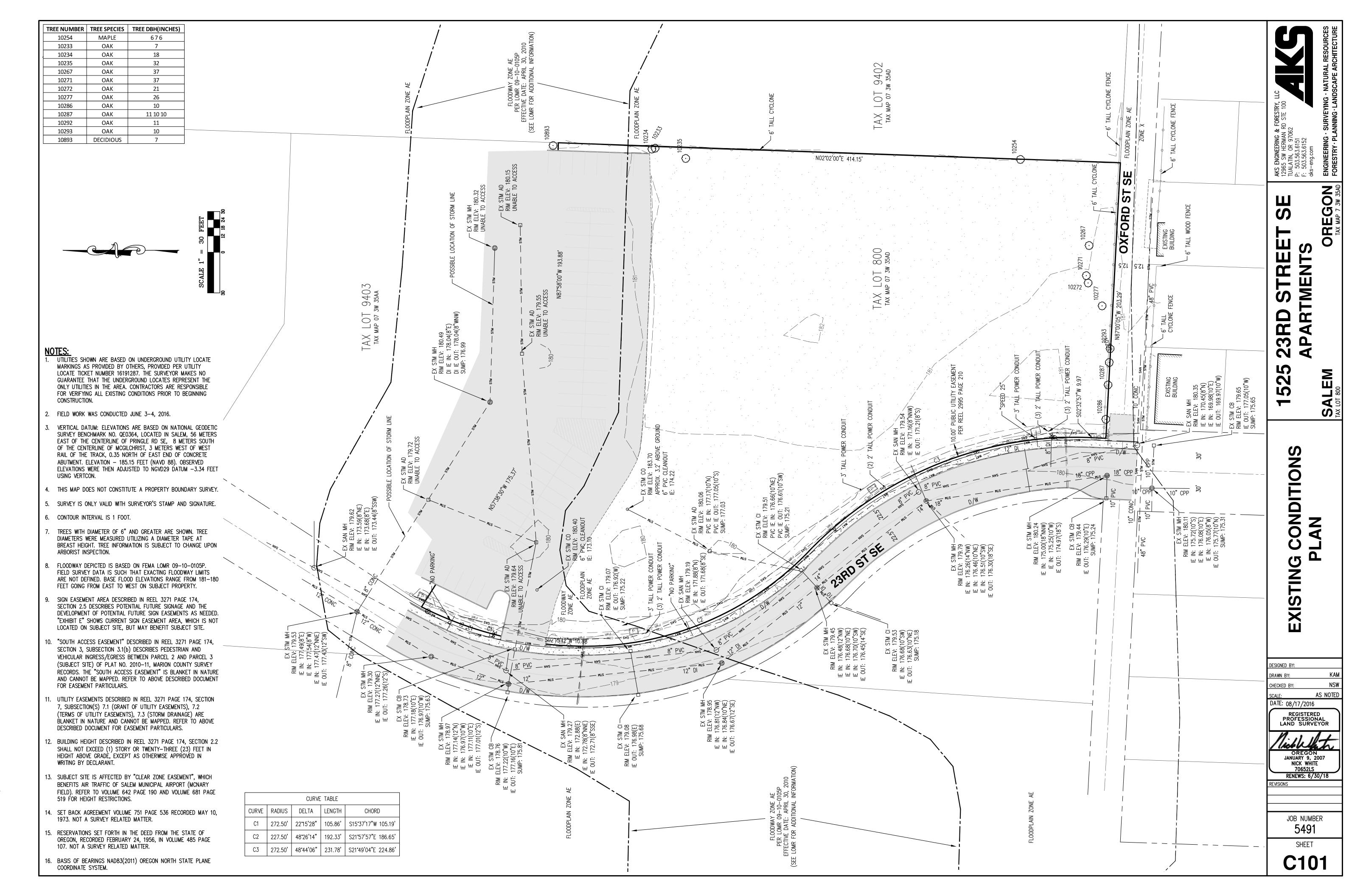
- 2. CONTRACTOR IS RESPONSIBLE FOR VERIFYING PLANT QUANTITIES AND ALL MATERIALS PRIOR TO BIDDING AND CONSTRUCTION. IF DISCREPANCIES OCCUR, DESIGN INTENT PREVAILS OVER QUANTITIES LISTED.
- 3. ALL PLANTS AND INSTALLATION SHALL CONFORM TO THE CITY OF SALEM'S LANDSCAPE DESIGN STANDARDS AND TO AMERICAN NURSERY STANDARDS ASN 1260.1 IN ALL WAYS. PLANT IN ACCORDANCE WITH BEST PRACTICE STANDARDS ADOPTED BY THE OREGON LANDSCAPE CONTRACTOR'S BOARD (OLCB) AND THE AMERICAN ASSOCIATION OF NURSERYMEN, INC. FIELD ADJUST PLANT LOCATION AS NECESSARY TO AVOID CONFLICTS WITH UTILITIES, TREE CANOPIES, BUILDING OVERHANGS, EXISTING VEGETATION TO REMAIN, ETC.
- 4. TREES TO BE PLANTED SHALL MEET THE REQUIREMENTS OF THE AMERICAN ASSOCIATION OF NURSERYMEN (AAN) STANDARDS FOR NURSERY STOCK (ANSI Z60.1) FOR GRADE NO. 1 OR BETTER. DOUBLE STAKE ALL TREES UNLESS OTHERWISE SPECIFIED. TREES SHALL BE PLANTED NO CLOSER THAN 3' O.C. FROM SIDEWALKS, CURBING, OR OTHER HARDSCAPING; TREES IN PLANTING ISLANDS SHALL BE CENTERED IN ISLAND. REFER ALSO TO CITY OF SALEM STANDARD TREE-SHRUB PLANTING DETAIL NO. 803 (THIS SHEET).
- 5. ALL LANDSCAPING SHALL BE INSTALLED AT THE TIME OF CONSTRUCTION UNLESS OTHERWISE APPROVED BY THE CITY OF SALEM DUE TO INCLEMENT WEATHER OR TEMPORARY SITE CONDITIONS. UPON INSTALLATION, ALL PLANT MATERIALS SHALL BE VIGOROUS, WELL-BRANCHED, AND WITH HEALTHY, WELL-FURNISHED ROOT SYSTEMS, FREE OF DISEASE, INSECT PESTS, AND INJURIES.
- 6. PLANTING AND INSTALLATION OF ALL REQUIRED LANDSCAPING SHALL BE INSPECTED AND APPROVED PRIOR TO THE ISSUANCE OF A CERTIFICATE OF OCCUPANCY UNLESS OTHERWISE APPROVED BY THE CITY OF SALEM.
- 7. EVERY EFFORT SHALL BE MADE TO PROTECT EXISTING VEGETATION TO REMAIN DURING SITE CONSTRUCTION.
- 8. A PERMANENT UNDERGROUND OR DRIP IRRIGATION SYSTEM WITH A BACKFLOW DEVICE APPROVED BY THE CITY OF SALEM, SHALL BE PROVIDED FOR ALL NEW AND IMPROVED LANDSCAPE AREAS WITHIN THE PROJECT WORK AREA FOR THE ESTABLISHMENT AND LONG-TERM HEALTH OF PLANT MATERIAL. THE IRRIGATION SYSTEM SHALL BE 'DESIGN-BUILD' BY THE LANDSCAPE CONTRACTOR, USING CURRENT WATER-SAVING TECHNOLOGY, AND INCLUDE ALL MATERIALS, COMPONENTS, CITY APPROVED BACKFLOW OR ANITI-SIPHON DEVICES, VALVES, ETC. NECESSARY FOR THE COMPLETE AND EFFICIENT COVERAGE OF LANDSCAPE AREAS SHOWN. THE LANDSCAPE CONTRACTOR SHALL COORDINATE WITH THE GENERAL CONTRACTOR AND OWNER FOR POINT-OF-CONNECTION (POC), SLEEVING LOCATION, AND MAINLINE LAYOUT PRIOR TO ANY PAVING REPAIR OR STRIPING, PROVIDE CITY OF SALEM WITH IRRIGATION PLAN INCLUDING ZONING AND COMPONENT LAYOUT FOR APPROVAL PRIOR TO INSTALLATION.
- 9. THE OWNER AND TENANT SHALL BE JOINTLY RESPONSIBLE FOR MAINTAINING ALL LANDSCAPE MATERIAL IN GOOD CONDITION SO AS TO PRESENT A HEALTHY, NEAT, AND ORDERLY APPEARANCE IN KEEPING WITH CURRENT INDUSTRY STANDARDS. UNHEALTHY OR DEAD PLANT MATERIALS SHALL BE REPLACED IN CONFORMANCE TO THE REQUIREMENTS OF THE ORIGINALLY APPROVED LANDSCAPE PLAN.
- 10. MULCH: APPLY 2" DEEP WELL-AGED DARK HEMLOCK OR FIR, MEDIUM GRIND, UNDER AND AROUND ALL PLANTS IN PLANTING BEDS. GROUNDCOVER SHALL NOT BE PLANTED CLOSER THAN 24" FROM CATCH BASINS OR AREA DRAINS. SHRUBS SHALL NOT BE PLANTED CLOSER THAN 36" FROM CATCH BASINS OR AREA DRAINS AND 42" FROM BUILDING FOUNDATIONS.
- 11. ADJUST PLANTING ON SITE AS NECESSARY TO AVOID CONFLICTS WITH UTILITIES, METERS, LIGHTS, BUILDING OVERHANGS, ETC.



ARCHITECTURE N C O R P O R A T E D 222 COMMERCIAL ST. NE SALEM, OR 97301-3410 503.390.6500 www.studio3architecture.com EEN THE ORIGINAL SIGNED AND JMENTS PREPARED BY THE ARCH DR THEIR CONSULTANTS, AND ANY C OCUMENTS TRANSMITTED BY MAIL TRONICALLY OR OTHERWISE, THE OF PROJECT # 5491 DATE: 4/21/2017 REVISIONS PLAN \triangleleft S

PRELIMINA

P2.0



Mission May Apartments – 23rd and Mission

Introduction

The proposed project consists of 96 apartment units on 2.9 acres located at Mission and 23rd Streets. Currently the site is vacant, but once was home to Curly's Dairy. The owner of this development also owns the commercial retail center at Mission, built in 2008. The projects are intended to work together and blend together. There are a total of 6 apartment buildings, three stories in height varying from 12 to 18 units per building. Parking is onsite and shared with the retail center. The site will include open area, common area and new landscaping.

Common Open Space

A variety of open space is provided throughout the site. A minimum 30% or 38,138 sf is required, of which not more than 50% can be in required setbacks and 15% in slopes greater than 25%. The chart below shows the actual areas and percentages.

	Square footage	Required	Percentage of total
Total Site Area	127,128sf		100%
Building footprint	32,640sf		26%
Vehicle	30,474sf		24%
pavement			
Sidewalks	9,128sf		7%
Common open	54,886sf	30% or 38,138 sf	43% of total
Area			
Common open	11,886sf	50% or 19,069sf	
Area in Setbacks			
Common open	3,662sf	15% or 5,720	
Area in Swales			
Private open	18,432sf	18,432sf	
Area in balconies			

Per (SRC) Table 702-1, at 96 units a minimum 2,250 square feet of open space with a minimum horizontal distance of 25' is to be provided. Along 23rd Street a 6,980 sf open area is provided and 2,960 sf of open space provided under the existing White Oak trees.

Children's play area, at 96 units meets the minimum at 2,000 square feet of space is required and provided. This area shall be fenced with a 30" high fence and have play equipment included.

Private space for each unit is 96 square feet at the first floor units and 48 square feet at the upper units. A total 96 sf is provided for each ground floor unit and 48 sf for the upper units. All apartment units are provided with either a patio or an elevated deck. Each private space on the

Mission May Apartments – 23rd and Mission

ground level shall be visually and physical separated from the common open space through landscaping.

Landscaping

Landscaping is provided throughout the site with a mix of trees, ground cover and shrubbery. Landscaping provides screening and establishes a sense of place. A total of 64 trees are required and 103 are provided. Street trees are provided along 23rd Street. The site will also have a 6 foot high cedar fence installed around the perimeter (except street facing areas). Landscaping is provided at the entry of the buildings to enhance the front façade. Street trees are provided in the parking areas within the planter islands and every 50 feet along the perimeter.

Parking areas are not greater than 6,700 sf in between planter islands with a minimum width of 18'-0". The largest parking area is to the east of the development at 5,954 sf.

Crime prevention

The site is provided with light bollards along the walkways and path ways throughout the site. Overhead pole lights are provided in the parking areas. Landscaping is placed to avoid hidden areas. Windows are provided on all sides of the apartment buildings allowing for visual surveillance of the site.

Parking, Site Access and Circulation

The existing parking lot to the north is utilized for a portion of the required parking, a smaller parking lot is provided at the western end of the site. Pedestrian walkways interconnect all building entrances to common area amenities. All walkways are 10 feet separated from units.

Site access is provided from the existing parking area.

Direct access is provided from Building 1 to 23rd Street that it faces.

Building Mass and Façade Design

The site is flat, the buildings are three stories in height. The façade and roof lines are stepped throughout each elevation to break up the large planes. Finishes vary and are a mix of fiber cement siding, board and bat and cultured stone. The entries are recessed into the building and decks protrude from the building to help break up the mass. The units are also staggered 4'-0" between them. Of the common entrances for a typical 6 units, the upper four are provided with

Mission May Apartments – 23rd and Mission

their own stair access. Windows are provided in all habitable rooms through the buildings. Windows also vary in size and location.

<u>On Site Trash</u>

The new development is provided with a new trash enclosure. The design and materials match that of the new apartment buildings. Access to the trash enclosure is off the existing parking area and direct forward access is provided to the trash area.

Compatibility

Ground floor entries are provided within covered alcoves. The alcoves are architecturally highlighted to define them as the entrance into the building.





- TO: Aaron Panko, Planner III Community Development Department
- FROM: Glenn J. Davis, PE, CFM, Chief Development Engineer Public Works Department

DATE: June 27, 2017

SUBJECT: PUBLIC WORKS RECOMMENDATIONS SITE PLAN REVIEW SPR-DR17-16 (16-120896) 1700-1800 BLOCK OF 23RD STREET SE 96-UNIT APARTMENT COMPLEX

PROPOSAL

A Class 3 Site Plan Review and Class 1 Design Review for development of a 96-unit apartment complex, for property approximately 3.33 acres in size, zoned IC (Industrial Commercial), and located at the 1700-1800 Block of 23rd Street SE, 97302 (Marion County Assessor's Map and Tax Lot numbers: 073W35AA / 09403 and 073W35AD / 00800).

RECOMMENDED CONDITIONS OF APPROVAL

- 1. Development within the floodway or floodplain requires a floodplain development permit and is subject to the requirements of SRC Chapter 601.
- 2. The existing unused driveway approaches to 23rd Street SE shall be removed and replaced with new curb and sidewalk.
- 3. Prior to final occupancy, a public easement shall be dedicated to the City of Salem for the proposed water meter, located on private property.

FACTS

Streets

- 1. 23rd Street SE
 - a. <u>Existing Conditions</u>—This street has an approximate 30-foot improvement within a 45-foot-wide right-of-way abutting the subject property.
 - b. <u>Standard</u>—This street is designated as a collector street in the Salem TSP. This street has a reduced standard of a 30-foot improvement within a 45-foot-wide right-of-way.

Code authority references are abbreviated in this document as follows: *Salem Revised Code* (SRC); *Public Works Design Standards* (PWDS); *Salem Transportation System Plan* (Salem TSP); and *Stormwater Management Plan* (SMP).

MEMO

2. Oxford Street SE

a. <u>Existing Condition</u>—There is an existing 16-foot partially paved alley improvement within a 25-foot-wide right-of-way adjacent to the subject property.

Storm Drainage

- 1. Existing Conditions
 - a. A 12-inch to 18-inch storm line is located in 23rd Street SE.
 - b. A 48-inch storm line is located in Oxford Street SE.

Water

- 1. Existing Conditions
 - a. The subject property is located within the G-0 water service level.
 - b. A 12-inch water line is located in 23rd Street SE. Mains of this size generally convey flows of 2,100 to 4,900 gallons per minute.
 - c. An 8-inch water line is stubbed to the northern and southern portion of the subject property.

Sanitary Sewer

- 1. Existing Conditions
 - a. An 8-inch sewer line is located in 23rd Street SE. Mains of this size generally convey flows of 500 to 1,100 gallons per minute.
 - b. A 10-inch sewer line is located in Oxford Street SE. Mains of this size generally convey flows of 700 to 1,700 gallons per minute.

CRITERIA AND FINDINGS

Analysis of the development based on relevant criteria in SRC 220.005(f)(3) is as follows:

Criteria: The application meets all applicable standards of the Unified Development Code (UDC)

Finding—The subject property is designated on the Federal Emergency Management Agency (FEMA) floodplain maps as a Zone AE floodplain. Public Works staff has reviewed the Flood Insurance Study and Flood Insurance Rate Maps and has determined the Aaron Panko, Planner III June 27, 2017 Page 3



100-year base flood elevation of the subject development is 181 feet. Development within the floodplain requires a floodplain development permit and is subject to the requirements of SRC Chapter 601, including elevation of new structures to a minimum of 1-foot above the base flood elevation. An Elevation Certificate is required to verify the proposed structure's elevation. The Elevation Certificate shall be submitted to the City to verify the structure's elevation prior to pouring building foundations and again prior to final occupancy. The applicant's site plan indicates the proposed finish floor elevations will meet or exceed the minimum requirement of 182 feet.

Criteria: The transportation system provides for the safe, orderly, and efficient circulation of traffic into and out of the proposed development, and negative impacts to the transportation system are mitigated adequately

Finding: 23rd Street SE meets the modified right-of-way width and pavement width standards allowed under SRC Chapter 803. Oxford Street SE is not designated in the Salem TSP and is improved as a public alley, and development is not proposing to take vehicular access from Oxford Street SE. Therefore, no additional street improvements are required as a condition of the proposed development.

Criteria: Parking areas and driveways are designed to facilitate safe and efficient movement of vehicles, bicycles, and pedestrians

Finding: The driveway access onto 23rd Street SE provides for safe turning movements into and out of the property. The development plans shall include closure of existing unused driveway approaches to 23rd Street SE. The unused driveway approaches shall be removed and replaced with new curb and sidewalk (SRC 804.060).

Criteria: The proposed development will be adequately served with City water, sewer, storm drainage, and other utilities appropriate to the nature of the development

Finding: The Public Works Department has reviewed the applicant's preliminary utility plan for this site. The water, sewer, and storm infrastructure are available within surrounding streets / areas and appear to be adequate to serve the proposed development. The applicant shall design and construct all utilities including sewer, water, and storm drainage according to the PWDS and to the satisfaction of the Public Works Director. As shown on the proposed plan, a public easement shall be dedicated to the City of Salem for the proposed water meter located on private property. The easement shall be recorded prior to final occupancy.

The applicant's engineer submitted a statement demonstrating compliance with Stormwater PWDS Appendix 004-E(4)(a) and SRC Chapter 71. The preliminary stormwater design demonstrates the use of green stormwater infrastructure to the maximum extent feasible.

Prepared by: Robin Dalke, Administrative Analyst III cc: File



DAVID FRIDENMAKER, Manager Facility Rental, Planning, Property Services 3630 State Street, Bldg. C • Salem, Oregon 97301-5316 503-399-3335 • FAX: 503-375-7847

Christy Perry, Superintendent

May 15, 2017

Aaron Panko, Case Manager Planning Division, City of Salem 555 Liberty Street SE, Room 305 Salem OR 97301

FAX No. 503-588-6005

RE: Land Use Activity Salem Case No. SPR-DR17-16, 1700 to 1800 block of 23rd St. SE

SUMMARY OF COMMENTS

School Assignment: Bush Elementary School, Leslie Middle School and Souh Salem High School School Capacity: Sufficient school capacity does not currently exist at Bush Elementary School, but does currently exist at Leslie Middle School and South Salem High School.

School Transportation Services: Students residing at the subject property location will be eligible for school transportation services to Bush Elementary School, Leslie Middle School and South Salem High School.

Below is data and the District's comments regarding the proposed land use activity identified above. If you have questions, please call at (503) 399-3335.

ELEMENTARY SCHOOL INFORMATION (GRADES K TO 5)

- 1. School Name: Bush Elementary School
- 2. Estimated change in student enrollment due to proposed development: 19
- 3. Current school capacity: 296
- 4. Estimate of school enrollment including new development: 332
- 5. Ratio of estimated school enrollment to total capacity including new development: 112%.
- 6. Walk Zone Review: Eligible for transportation to Elementary School.
- 7. Estimate of additional students due to previous 2016 land use applications: 0
- 8. Estimate of additional students due to previous 2017 land use applications: 8
- 9. Estimated cumulative impact of 2016-17 land use actions on school capacity: 115% of capacity.

MIDDLE SCHOOL INFORMATION (GRADES 6 TO 8)

- 1. School Name: Leslie Middle School
- 2. Estimated change in student enrollment due to proposed development: 7
- 3. Current school capacity: 947
- 4. Estimate of school enrollment including new development: 779
- 5. Ratio of estimated school enrollment to total capacity including new development: 82%
- 6. Walk Zone Review: Eligible for transportation to Middle School.
- 7. Estimate of additional students due to previous 2016 land use applications: 29

- 8. Estimate of additional students due to previous 2017 land use applications: 3
- 9. Estimated cumulative impact of 2016-17 land use actions on school capacity: 82% of capacity.

HIGH SCHOOL INFORMATION (GRADES 9 TO 12)

- 1. School Name: South Salem High School
- 2. Estimated change in student enrollment due to proposed development: 8
- 3. Current school capacity: 1,981
- 4. Estimate of school enrollment including new development: 1,892.
- 5. Ratio of estimated school enrollment to total capacity including new development: 96%
- 6. Walk Zone Review: Eligible for transportation to High School.
- 7. Estimate of additional students due to previous 2016 land use applications: 40
- 8. Estimate of additional students due to previous 2017 land use applications: 4
- 9. Estimated cumulative impact of 2016-17 land use actions on school capacity: 98% of capacity.

ESTIMATE SUMMARY (GRADES K TO 12):

- 1. Total estimated change in student enrollment: 34
- 2. Total estimated student enrollment over capacity: 19
- 3. Total estimated capital costs for new schools for new school capacity: \$965,789

Developer should provide paved walk route(s) to allow pedestrian access and bicycle access to school(s) from all residences within the new development and should provide all improvements required by the City of Salem where new transportation routes are established or existing transportation routes change, such as school flashers, crosswalks, and signage. As per ORS 195.115, when the walk zone review indicates "eligible for transportation due to hazard" the District requests that the City initiate a planning process with the District to identify the barriers and hazards to children walking or bicycling to and from school, determine if the hazards can be eliminated by physical or policy changes and include the hazard elimination in the City's planning and budgeting process.

ASSUMPTIONS:

- 1. When land use request is granted, 96 new residence(s) will be built.
- 2. Estimates are computed using the Student Rate per Dwelling Method described in the District's Facility Study for years 2001-2020.
- 3. In our region, the median costs for new schools are \$50,831 per student for elementary schools, \$54,625 per student for middle schools and \$46,389 per student for high schools.¹

Sincerely,

David Fridenmaker, Manager Planning and Property Services

c: Mike Wolfe, Chief Operations Officer David Hughes, Manager – Custodial, Property and Auxiliary Services William White, Manager - Risk Management Michael Shields, Director of Transportation

¹ Paul Abramson, 20th Annual School Construction Report, School Planning & Management, Feb. 2015